

Annual Review & Quarterly Update
- May 2010 -

Goal 1 To enhance public trust and confidence in County government through sound policy-making and implementation, professional management, and active citizen participation.

| | <i>Target Date</i> | <i>Status</i> |
|--|--------------------|---------------------|
| Strategy 1.1 Improve government accountability and fiscal stewardship by increasing cost effectiveness of County government. | | |
| Objective A. Limit operational growth for County-funded departments and agencies to tax growth benchmarks. <ul style="list-style-type: none"> • Provide incentives to employees / departments / agencies for implementing cost-savings measures. | FY 2008 | • Complete |
| Objective B. Implement zero-based budgeting. | FY 2008 | • Complete |
| Objective C. Implement an energy conservation policy and plan. | FY 2009 | • Implementing Plan |
| Objective D. Develop and implement a cost recovery policy and implementation plan. | FY 2009 | |
| Objective E. Develop a funding formula for public school operational needs to include annual growth and schools expansion. | FY 2009 | |
| Objective F. Develop a funding formula for the community college operational needs. | FY 2009 | |
| Strategy 1.2 Improve citizen participation and understanding. | | |
| Objective A. Enhance the County’s public information program by developing and implementing a comprehensive education program. | FY 2009 | • Ongoing |
| Strategy 1.3 Responsibly plan for the County’s capital needs. | | |
| Objective A. Implement a 12-year Capital Improvements Plan. <ul style="list-style-type: none"> • Determine by year the funds available to fund additional capital projects. | FY 2009 | • Ongoing |

Goal 2 To responsibly manage growth and its impacts.

| | <i>Target Date</i> | <i>Status</i> |
|---|---------------------|------------------|
| Strategy 2.1 Take a leadership role in sewer and water planning. (CCP:SW-01) | | |
| Objective A. Establish and fund a 10-year capital improvement program and capital reserve fund that is adequate to implement planned investments in sewer and water infrastructure. (CCP:SW-01-G) | FY 2009- FY 2010 | • Ongoing |
| Objective B. Consider forming an inter-local sewer and water agreement. (CCP: SW-01-C) | FY 2010 -FY 2015 | |
| Strategy 2.2 To direct growth to areas where essential services and | | |

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infrastructure are present and protect sensitive natural areas and key historic / cultural resources from extensive development. (CCP: GMS-01)

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| Objective A. | Develop a Land Development Code. <ul style="list-style-type: none"> • Consolidate existing land development ordinances into a single Land Development Code. (CCP: GMS-01-B) | FY 2008 | <ul style="list-style-type: none"> • Complete |
| Objective B. | Adopt and begin enforcing the Land Development Code. (CCP: GMS-01) | FY 2008 | <ul style="list-style-type: none"> • Complete |
| Objective C. | Develop a Cost of Community Services Study. | FY 2008 | <ul style="list-style-type: none"> • Complete |

Strategy 2.3 Begin community planning process. (CCP Section 4)

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| Objective A. | Complete one small area plan each fiscal year. | FY 2007 -FY 2011 | <ul style="list-style-type: none"> • Edneyville Community Plan adopted 5-11-2010. Implementation schedule submitted to BOC for consideration at 8-18-10 meeting. • Creation of Dana Plan underway with committee meeting monthly. The committee may complete a draft plan by the end of 2010. |
| Objective B. | Amend the CCP Implementation Schedule, in addition to other minor/technical revisions, in order to accommodate for the completion of the Land Development Code. | FY 2008 | <ul style="list-style-type: none"> • Initially revised. County to review schedule annually. |

Goal 3 To enhance the quality of life for all citizens through improved access to health care, children’s services, aging and elderly services, human services, public safety and cultural and recreational resources.

| | | <i>Target Date</i> | <i>Status</i> |
|---|---|---------------------|--|
| Strategy 3.1 Meet park needs through 2020. (CCP: R-01) | | | |
| Objective A | Develop a Countywide parks master plan focusing on long-range facility needs. (CCP: R-01-A) | FY 2007 -FY 2010 | <ul style="list-style-type: none"> • Initial needs assessment complete. • BOC workshop in September to determine how to utilize \$750,000 set aside in budget for parks projects. |
| Strategy 3.2 Promote a diverse range of home ownership and rental opportunities. (CCP: H-01) | | | |
| Objective A. | Adopt a Minimum Housing Code. (CCP: H-01-E) | FY 2009 | <ul style="list-style-type: none"> • Complete |

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| Objective B. | Begin enforcement of the Minimum Housing Code. | FY 2010 | • Enforcement ongoing. |
| Objective C. | Lead the establishment of an affordable housing trust fund. (CCP: H-01-H) | FY 2007 -FY 2010 | • BOC considers with annual budget process. |
| Strategy 3.3 Protect the County’s citizens through the provision of quality and responsive emergency services. | | | |
| Objective A. | Develop and take action upon an E911 Improvement Study. | FY 2008 | • Complete |
| Objective B. | Identify service levels of EMS and develop and implement an action plan for improvements. | FY 2008 | • Complete |
| Objective C. | Address Emergency Medical Services (EMS) facility and operational needs. | FY 2010 | |
| Objective D. | Assessment of County’s wireless communications system. | FY 2011 | |
| Strategy 3.4 Provide professional and quality animal control services. | | | |
| Objective A. | Develop and implement a spay-neuter program to reduce the number of unwanted domestic animals. | FY 2008 | • Complete |
| Objective B. | Evaluate volunteer capacity and implement a volunteer program at the animal shelter. | FY 2008 | • Complete |
| Strategy 3.5 Address the needs of children within the community. | | | |
| Objective A. | Coordinate children and family services via support for the United Agenda for Children. | FY 2008 | • Complete |
| Strategy 3.6 Address the needs of aging and elderly within the community. | | | |
| Objective A. | Continue support of the public transportation program. | FY 2008 | • Complete |
| Objective B. | Continue funding non-profit programs that assist the elderly and aging within the community. | FY 2008 | • Complete |

Goal 4 To protect and preserve the County’s historic and natural resources.

| | | <i>Target Date</i> | <i>Status</i> |
|---|--|---------------------|---------------|
| Strategy 4.1 Reduce farmland loss. (CCP: A-01) | | | |
| Objective A. | Review whether the County’s current policies regarding farmland preservation are adequate to protect agriculture land. | FY 2009 | • Ongoing |
| Objective B. | Consider the costs and practicality of establishing a farmland protection fund for Henderson County. (CCP: A-01-A) | FY 2007 -FY 2010 | • Ongoing |
| Objective C. | Develop and implement a farmland preservation plan specific to Henderson County. | FY 2009 | • Complete |
| Objective D. | Adopt voluntary Ag Districting options to include Enhanced Ag Districting. | Oct 2008 | • Complete |

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| Strategy 4.2 Protect water quality. (CCP: N-02) | | | |
| Objective A. | Begin enforcement of Sedimentation and Erosion Control standards within County land development ordinances. (CCP: N-02-D) | FY 2008 | • Complete |
| Objective B. | Identify and incorporate Storm Water Management standards and requirements into County land development ordinances. (CCP: N-02-E) | FY 2009 | • Regulations approved by BOC on 5/20/2010 and become effective 9/1/2010. |
| Objective C | Determine whether we adopt State storm water standards or develop our own standards. | April 2009 | • Complete, local regulations approved. |
| Objective C. | Begin development and enforcement of Storm Water Management standards within County land development ordinances. (CCP: N-02-E) | FY 2009 | • County enforcement begins 9/1/2010. Awaiting municipal approvals for coordinated & consolidated administration. |
| Objective D. | Address coordination of watershed programs within the County. | FY 2008 | • Complete |
| Strategy 4.3 Protect key sites of historical and cultural significance from development. (CCP: N-05) | | | |
| Objective A. | Conduct an inventory of historic / culturally significant sites / structures, as related to the cemetery issue. (CCP: N-05-A) | FY 2009 | • Planning Staff is working with Historic Resources Commission to conduct inventory. • Volunteers being solicited to assist with this task. |
| Strategy 4.4 Address solid waste management issues including recycling and upcoming pertinent solid waste legislation. | | | |
| Objective A. | Develop a comprehensive 20-year Solid Waste Management Plan. | FY 2009 | • 20 Year Vision Approved by Board • Feasibility Study completed • Design of Capital Improvement underway |
| Strategy 4.5 Promote energy efficiency and the use of sustainable and renewable energy sources within the County. | | | |
| Objective A. | Conduct an energy efficiency study of County-owned facilities. | FY 2009 | • Complete; Ongoing |

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Goal 5 To responsibly plan for the County’s educational facility needs.

| | | <i>Target Date</i> | <i>Status</i> |
|---------------------|--|---------------------|--|
| Strategy 5.1 | Take a leadership role in school facilities planning. (CCP: PS-01) | | |
| Objective A. | Implement a CIP for education through debt service issuance. | FY 2007 -FY 2011 | • Complete; Ongoing |
| Objective B. | Work with public school system to develop a growth projection model for planning for school facility needs. | FY 2007 -FY 2011 | • BOC has agreed to work with public school system to come up with a formula that ensures that maintenance of facilities does not fall behind schedule due to schools’ growth. |
| Strategy 5.2 | Promote schools to function as focal points for communities. (CCP: PS-02) | | |
| Objective A. | Consider incorporating mechanisms that link public school capacity and long-range public schools master plans to the land development permitting process into County land development ordinances. (CCP: PS-02-B) | FY 2007 -FY 2010 | • Recent NC Court of Appeals decision may prevent implementation of this mechanism. |
| Objective B. | Establish site selection criteria for new schools and site design criteria for all schools. (CCP: PS-02-C) | FY 2007 -FY 2010 | |

Goal 6 To help create a business climate that promotes a growing and diversified economy.

| | | <i>Target Date</i> | <i>Status</i> |
|---------------------|---|--------------------|---------------|
| Strategy 6.1 | Support the development of the industrial sector of the County’s economy. | | |
| Objective A. | Support economic development efforts to retain the County’s existing businesses. | FY 2008 | • Ongoing |
| Objective B. | Develop an inventory of land suitable for industrial use, meeting the criteria of size, access, utility availability and cost of acquisition. | FY 2008 | • Complete |
| Objective C. | Research the feasibility of constructing an industrial park for new industry recruitment. | FY 2009 | • Ongoing |
| Strategy 6.2 | Support the County’s agriculture industry as an important element of the County’s economy. | | |
| Objective A. | Support economic development efforts to retain the County’s existing businesses. | FY 2008 | • Ongoing |